

Power of SUNY 2020
SUNY Excels Performance System Worksheet

	Access	Completion	Success	Inquiry	Engagement
Priority	...provide to the people of New York educational services of the highest quality, with the broadest possible access, fully representative of all segments of the population in a complete range of academic, professional and vocational postsecondary programs ...offered through a geographically distributed comprehensive system of diverse campuses which shall have differentiated and designated missions	...recognizes the fundamental role of its responsibilities in undergraduate education and provides a full range of graduate and professional education that reflects the opportunity for individual choice and the needs of society; promotes appropriate program articulation between its state-operated institutions and its community colleges. Increase degree/award production, non-degree completion and services that support student completion; enable those we serve to achieve their goals	...encourages regional networks and cooperative relationships with other educational and cultural institutions for the purpose of better fulfilling its mission of education, research and service. Robust system and campus supports for student success; students are prepared for the most successful possible launch into further education, career and citizenship	...encourages and facilitates basic and applied research for the purpose of the creation and dissemination of knowledge vital for continued human, scientific, technological and economic advancement. Increase external investment in SUNY research. Continue to increase the level of confidence external entities have in SUNY - System - Institutions - Faculty - Programs	SUNY's engagement - our economic, societal, and cultural impact on New York State, and beyond; Engage with and share the expertise of the state university with the business, agricultural, governmental, labor and nonprofit sectors of the state ...for the purpose of enhancing the well-being of the people of the state of New York..(and) the health of local economies and quality of life; translating innovation into new ideas, products, devices, services and businesses to benefit communities and society
	Enrollment Diversity Capacity Affordability	Completion Persistence Transfer	Applied Learning Student Supports Financial Literacy	External Investment in Research Scholarship, Discovery and Innovation Thought Leaders	START-UP New York Commercialization Workforce Development Alumni/Philanthropic Support Community Service
External / Phase 1 Measures	<p>Full Enrollment Picture (undergraduate/Graduate, full-time/part-time, remedial, cont ed, workforce training, international, early college high school, certificates, single course credit/non-credit, industry partnerships contract courses/programs, concurrent HS enrollment)</p> <p>NYS Citizens Served by SUNY</p> <p>Diversity* (ethnicity/race, pell, gender, geo, age, etc.)</p> <p>Affordability (tuition rates, fees)</p>	<p>Completions – undergraduate, graduate, professional (degrees, certificates, course, credit/non-credit)</p> <p>Student Achievement / Success (SAM)</p> <p>Graduation Rates (fulltime/parttime, first-time/transfer, undergrad/grad/professional)</p> <p>Retention Rates (fulltime/parttime, first-time/transfer, undergrad/grad/professional)</p> <p>Transfer Rates</p>	<p>SUNY Advantage</p> <p>Applied Learning (internships, cooperative education, undergraduate/graduate hands-on research)</p> <p>Multi-cultural Experiences (language studies, education abroad, international student enrollment)</p> <p>Student Supports (e.g., career advising, veteran supports, job placement, graduate advising, etc)</p> <p>Financial Literacy (student indebtedness, student default rate)</p>	<p>External Investment in SUNY's Research - Total Sponsored Activity (research expenditures, industry-sponsored research, grants in high priority areas, investment in faculty hires, number of proposals submitted, sponsored graduate research fellowships, etc.)</p> <p>Courses in SIRIS that include hands-on research, entrepreneurship, etc.</p>	<p>START-UP New York and beyond (applications approved, business started, jobs created)</p> <p>Commercialization (patents, licenses, invention disclosures, start-ups)</p> <p>Minority and Women Owned Businesses (dollars spent, % of spending with MWBE)</p> <p>Alumni / Philanthropic Support (investments, alumni giving rate, # of new donors annually, amount of major gifts)</p> <p>Civic Engagement (estimated student and faculty volunteer hours)</p>
Internal / Future	<p>Market Share (state, regional, local)</p> <p>Capacity - programs and courses (high need/high demand, geographic distribution, sector distribution, STEM, clinical availability)</p>	<p>Time to degree – undergrad and graduate (measured in years, credits)</p>	<p>Degree Progression (Assoc--> Bacc; Undergrad --> Grad)</p> <p>Additional Credentialing (e.g., minors, double majors, etc.)</p> <p>Employment and Earnings</p>	<p>Scholarship, Discovery and Innovation (publications, citations, creative works, etc.)</p> <p>Invited, appointed or called to serve as thought leaders (board member, academy member, national panels, keynote, national and international recognition)</p>	<p>Workforce Development (number of MOUs with businesses, number of participants)</p> <p>Cultural Impact (events, performances, exhibitions)</p> <p>Economic Impact</p>
Examples of Initiatives	Strategic Enrollment Management SUNY Metro Recruitment Infrastructure (Manhattan, Westchester, Long Island) EOP/EOC/ATTAIN Open SUNY/Path to 100,000 Cradle to Career Alliances	Guarantee programs (4 in 4, 2 in 2) Seamless Transfer DegreeWorks Remedial reform/GAP Open SUNY/Center for Online Teaching Excellence (COTE) Online Orientaton	SUNY Works SUNY Smart Track Veteran Supports Cultural Competency Initiative Next Generation Job Linkage Program	SUNY Networks of Excellence SUNY Distinguished Academy Empire Innovation Program (EIP) Pre-award and Grant Support Faculty/Student Research Mentoring	START-UP New York MWBE Program/Supports Small Business Development Centers SUNY Alumni Network System-wide Fundraising Support/Resources SUNY Serves SUNY Voices
System Commits	Timely Program Review	Student Intent/Goals Reverse Transfer	Career Development Survey	Annual Activity Survey	Alumni Survey Economic Impact Study (RIG)

*Note that while Diversity is explicitly identified as a metric in Access, we will identify and track inclusive excellence across metrics in all five priority areas.

THE MISSION OF THE STATE UNIVERSITY OF NEW YORK (New York State Education Law, Article 8, Section 351)

“The mission of the state university system shall be to provide to the people of New York educational services of the highest quality, with the broadest possible access, fully representative of all segments of the population in a complete range of academic, professional and vocational postsecondary programs including such additional activities in pursuit of the objectives as are necessary or customary. These services and activities shall be offered through a geographically distributed comprehensive system of diverse campuses which shall have differentiated and designated missions designed to provide a comprehensive program of higher education, to meet the needs of both traditional and non-traditional students and to address local, regional and state need and goals. In fulfilling this mission, the state university shall exercise care to develop and maintain a balance of its human and physical resources that:

- a. recognizes the fundamental role of its responsibilities in undergraduate education and provides a full range of graduate and professional education that reflects the opportunity for individual choice and the needs of society;
- b. establishes tuition which most effectively promotes the university’s access goals;
- c. encourages and facilitates basic and applied research for the purpose of the creation and dissemination of knowledge vital for continued human, scientific, technological and economic advancement;
- d. strengthens its educational and research programs in the health sciences through the provision of high quality general comprehensive and specialty health care, broadly accessible at reasonable cost, in its hospitals, clinics and related programs and through networks and joint and cooperative relationships with other health care providers and institutions, including those on a regional basis;
- e. shares the expertise of the state university with the business, agricultural, governmental, labor and nonprofit sectors of the state through a program of public service for the purpose of enhancing the well-being of the people of the state of New York and in protecting our environmental and marine resources;
- e-1. encourage, support and participate through facility planning and projects, personnel policies and programs with local governments, school districts, businesses and civic sectors of host communities regarding the health of local economies and quality of life;
- f. promotes appropriate program articulation between its state-operated institutions and its community colleges as well as encourages regional networks and cooperative relationships with other educational and cultural institutions for the purpose of better fulfilling its mission of education, research and service.”