



The State University
of New York

Office of the Chancellor

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MEMORANDUM

June 2, 2026

TO: Members of the Board of Trustees

FROM: Dr. John B. King Jr., Chancellor

**SUBJECT: 2026/27 Core Operating Budget for State-operated Campuses
Approval and General Budget Guidance**

Action Requested

The proposed resolution would (i) provide approval of the preliminary 2026/27 Core Operating Budget for the 29 State-operated Campuses of the SUNY System, as well as for System Administration, University/System-wide Programs, and Statutory Colleges, (ii) designate \$3.0M of monies provided to SUNY to further mitigate graduate student worker fees, and (ii) provide continued budgetary guidance for consideration in developing and executing budgets across the SUNY System

Resolution

I recommend that the Board of Trustees adopt the following resolution:

Whereas in accordance with NYS Education Law §355(4)(c), the Board of Trustees has the authority to allocate annual appropriations among the State-operated campuses and statutory colleges, and programs of the State University of New York; and

Whereas the 2025 State Operations bill provided for Core Operating Support and other spending authority for the State University totaling \$3,582,449,900, consisting of \$1,853,117,400 in State University income from tuition and other revenue, \$110,723,000 of other State University revenue, and

\$1,618,609,500 in Direct State Tax Support for State-operated campuses, University/System-wide Programs, Statutory Colleges, and System Administration, exclusive of \$51,120,000 in reimbursement from the State of New York for the costs of the SUNY Tuition Credit, and

Whereas these investments included continued support provided in the 2023/24 Enacted Budget for Additional Operating Support (\$163,000,000), in the 2024/25 Enacted Budget for Additional Operating Support (\$114,000,000), and in 2025/26 (\$114,000,000), and

Whereas the 2026/27 Enacted State Budget provides for an additional increase of \$54,000,000 in new Direct State Tax Support, bringing the multi-year number to \$445,000,000 since 2022/23, and

Whereas the \$1,618,609,500 in Direct State Tax support from the State included the continuation of monies for the salary and benefit costs of new Full-Time Faculty hires, provided every year since 2022/23, as well as ongoing and increased investments in Student Facing programs such as a \$13,263,000 increase in the Educational Opportunity Program, a new NY Career Connect Initiative of \$7,390,000, a doubling of the Empire State Service Corps at a total of \$5,500,000, and funding for Higher Education in Prison at \$250,000, and

Whereas it is the intent of the Board of Trustees to effectuate the final results of the 2026/27 Enacted State Budget in a manner that is (i) in line with legislative intent, (ii) best serves our students, faculty, and staff, and (iii) ensures the highest and best use of these resources, and

Whereas it is the position of the Board of Trustees that campuses should continue to be steadfast stewards of the investments made by students and the State; now, therefore, be it

Resolved that outside of the monies so allocated by this resolution, \$3,000,000 of monies provided to SUNY be provided to pertinent State-operated campuses to further mitigate and eliminate the cost of graduate student worker fees, and be it further

Resolved that the State-operated campuses of the State University of New York continue to review their ongoing budget practices and, as part of these practices, implement best practices as outlined in the “Best Practices” section of the background to this resolution, with recommendations to the Board of Trustees of Alfred Ceramics and Cornell Statutory, as well as the Boards of Trustees of the 30 Community Colleges operating under the program of the State University of New York, to do the same, and be it further

Resolved that the preliminary Core Operation budget allocations of State-operated campuses and University/System-wide programs set forth in the attached documents be, and hereby are, approved for the State University for the 2026/27 University fiscal year beginning July 1, 2026, in a total amount of \$3,582,449,900 and that the Chancellor, or designee, be, and hereby is, authorized to modify the allocations provided for herein (excepting the Statutory Colleges), in accordance with Resolution No. 86-48 adopted March 26, 1986, and to develop and transmit to the Director of the Budget and to the Chairs of the Senate Finance Committee and Assembly Ways and Means Committee a financial plan consistent with the allocations provided for in this resolution..

Background

General

This resolution lays the framework for State-operated campus's Core Operating Budgets by (i) re-affirming prior year allocation methodologies for State Tax Support Investment, (ii) allocating the new incremental increase of \$54,000,000 in line with legislative intent and to maintain static year-to-year Resident Undergraduate tuition rates, and (iii) addressing minor adjustments to other tuition rate levels. Therefore, the initial total of \$3,582,449,900 consists of \$1,618,609,900 in Direct State Tax Support, \$1,853,117,400 in tuition and other revenue spending authority, and \$110,723,000 of other State University revenue spending authority.

The State University Board of Trustees has the authority to allocate the annual appropriations in accordance with the operating flexibility legislation of 1985 (Chapters 552-555 of the Laws of 1985). Education Law sections 355(4) and 355-a authorize the University to determine the number of positions supported by available personal service funds. The Director of the Budget retains authority over the total aggregate funding (expenditure ceiling) available to the

University during any fiscal year as well as the timing and amount of any transfers of Direct State Support provided to the System.

Budgetary Best Practices

Budgets Should Be Built on What Is Known

It is important to build operating budgets on the understanding of current law, current agreements, and current plans; to reflect long-term trends; and to prioritize operational sustainability.

Budgets Should Be Built to Allow Flexibility in Operation Through the Academic Year

Historically, campus operating budgets are set at the start of the Academic Year and, with limited exceptions, are not adjusted without substantial discussion and conversation.

Given the continuing change in potential variables, while campuses should not make presumptive changes, operating budgets should maintain flexibility to react such as:

- Building in natural “check points” in the continued implementation of the operating budget, such as a review of available generated revenues / outside investments and expenses at each quarter,
- Hiring should, as a best practice, be managed through a central review committee that is entrusted with the authority of the President to focus on the reduction in duplication of effort, maximization of current employee levels, and the continued focus on the highest / best student service and experience,
 - o Savings from positions that are not backfilled, or positions identified as no longer in need of hiring, should be maintained centrally to the extent practicable under law, regulation, and / or policy to allow for redistribution to high need areas
- Agreements for services within SUNY, supported by / for external entities, should be reviewed to ensure that there is a proper allocation of support to justify such services,
- As contracts for services, goods, etc., come to their end, they should be reviewed for best value, continued need, and maximization of leveraged resources of the SUNY System.

Budgets Should Use This Flexibility to Take Advantage of Unforeseen Opportunities

Campus operating budgets should be built in such a way that:

- Allows for the strategic use of available resources in such cases that limited investment could have long-term benefits to operations,
- Allows for the ability to react swiftly to unforeseen opportunities in the areas of hires, services, or other cost drivers that – when viewed on a longitudinal scale – could result in increased benefit to campus operations and student experience, and
- Allows for strategic partnerships with other institutions in areas wherein such collaboration can have long-term benefit for the campus.

Budgets Should Be Built on An Understanding of Student Expectations and Level of Student Enrollment

As always, campuses should continuously review the suite of offerings made available to current and prospective students, inclusive of academic and non-academic services and support. This aids in ensuring that each institution can offer the programs that are desired by the students that are currently enrolled – allowing for the utilization of retention as an enrollment tool – and increase opportunities for future enrollment by investing in operations that will draw future students to the campus. This ongoing review allows for reinvestment of current resources, ensuring that any new monies can be used to improve operations and invest in student success strategies, versus maintaining only current operational status.

State University of New York (SUNY)
2026/27 Appropriated Core Budget¹
(\$000s)

2026/27 - As Recommended						
Area	Direct State Tax Support	Four-Year New State Tax Support Investment	Total Direct State Tax Support	Other State University Revenue	Estimated Campus Tuition Revenue	Total Core Operations Financial Plan
State-operated Campuses	\$ 676,437.2	\$ 381,204.8	\$ 1,057,642.0	\$ 110,723.0	\$ 1,851,918.1	\$ 3,020,283.1
Statutory Colleges	129,319.8	6,051.7	135,371.5	-	-	135,371.5
System Administration	13,818.8	1,885.0	15,703.8	-	-	15,703.8
University-wide Programs	219,024.8	-	219,024.8	-	-	219,024.8
Subtotal	\$ 1,038,600.6	\$ 389,141.5	\$ 1,427,742.1	\$ 110,723.0	\$ 1,851,918.1	\$ 3,390,383.2
Transitional Funds	\$ 3,742.9	\$ -	\$ 3,742.9	\$ -	\$ -	\$ 3,742.9
Open Educational Resources	4,000.0	-	4,000.0	-	-	4,000.0
Investment in Infrastructure	14,000.0	-	14,000.0	-	-	14,000.0
Direct State Tax Lump Sum	18,000.0	-	18,000.0	-	-	18,000.0
New Full-Time Faculty Salary & Benefits	53,000.0	-	53,000.0	-	-	53,000.0
System-wide Investment	-	1,858.5	1,858.5	-	-	1,858.5
Subtotal	\$ 92,742.9	\$ 1,858.5	\$ 94,601.4	\$ -	\$ -	\$ 94,601.4
Grand Total	\$ 1,131,343.5	\$ 391,000.0	\$ 1,522,343.5	\$ 110,723.0	\$ 1,851,918.1	\$ 3,484,984.6

1. Funding intended to further the core instructional mission of these institutions, comprised primarily of:

- Direct State tax support: New York State General Fund support, transferred from the State's General Fund multiple times a year to supplement campus tuition revenue
- Other State University Revenue: Also referred to as "Pooled Offset", represents support collected from assessment on salaries paid on self-generated revenues, collected centrally, and redistributed to the State-operated campuses
- Estimated Campus Tuition Revenue: Comprised primarily of revenue collected from expected enrollment levels and proposed 2026/27 tuition rates for Board of Trustees review. Note that the "TAP Gap" or Tuition Credit, funded prior to 2022/23 from campus resources, will be supported by Direct State Tax Support in 2026/27.
- Total Other State University Revenue and Estimated Campus Tuition Revenue greater than the Total Revenue Authority in the 26/27 Enacted State budget of \$1.923B will utilize surplus State University Tuition Reimbursable Account (SUTRA) appropriation.

State University of New York (SUNY)
2026/27 State-operated Campus Appropriated Core Operations Financial Plan¹
(\$000s)

2026/27 - As Recommended									
Sector	Campus	Direct State Tax Support	Re-affirmed		Total Direct State Tax Support	Other State University Revenue	Total Tuition Revenue	Total Core Operations Financial Plan	
			2023/24, 2024/25 and 2025/26 Investments*	New 2026/27 Investment					
University Centers	Albany	\$ 51,563.9	\$ 29,881.0	\$ -	\$ 81,444.9	\$ 8,698.5	\$ 162,615.4	\$ 252,758.8	
University Centers	Binghamton	38,744.6	32,546.8	-	71,291.4	6,341.9	208,136.3	285,769.6	
University Centers	Buffalo Univ.	128,174.6	59,307.1	-	187,481.7	20,980.3	374,445.4	582,907.3	
University Centers	Stony Brook	126,967.2	74,039.7	-	201,006.9	20,782.7	373,601.5	595,391.2	
Other Doctorals	Downstate Medical	50,061.7	19,672.7	-	69,734.4	8,194.4	56,101.9	134,030.7	
Other Doctorals	Env. Sci.+ Forestry	19,429.5	6,093.1	-	25,522.6	3,180.3	21,151.6	49,854.5	
Other Doctorals	Optometry	9,731.9	3,733.3	-	13,465.2	1,593.0	14,220.4	29,278.6	
Other Doctorals	Upstate Medical	36,857.3	26,547.1	-	63,404.4	6,033.0	49,478.5	118,915.9	
Comprehensive Colleges	Brockport	15,152.8	7,889.9	-	23,042.7	2,480.3	58,809.8	84,332.8	
Comprehensive Colleges	Buffalo State	20,748.6	10,746.7	-	31,495.3	3,396.3	45,921.9	80,813.5	
Comprehensive Colleges	Cortland	12,160.9	7,254.8	-	19,415.7	1,990.6	54,527.7	75,934.0	
Comprehensive Colleges	Empire State	7,526.5	7,250.0	-	14,776.5	1,232.0	91,003.7	107,012.1	
Comprehensive Colleges	Fredonia	11,331.2	5,460.4	-	16,791.6	1,854.7	23,278.2	41,924.6	
Comprehensive Colleges	Geneseo	10,340.3	5,719.1	-	16,059.4	1,692.5	30,798.6	48,550.5	
Comprehensive Colleges	New Paltz	13,744.5	7,592.3	-	21,336.8	2,249.8	57,585.7	81,172.3	
Comprehensive Colleges	Old Westbury	8,688.5	6,287.8	-	14,976.3	1,422.2	38,183.3	54,581.8	
Comprehensive Colleges	Oneonta	11,139.5	6,554.2	-	17,693.7	1,823.4	40,209.4	59,726.5	
Comprehensive Colleges	Oswego	13,610.5	7,705.5	-	21,316.0	2,227.9	51,390.4	74,934.2	
Comprehensive Colleges	Plattsburgh	10,457.8	6,178.6	-	16,636.4	1,711.8	37,649.1	55,997.2	
Comprehensive Colleges	Potsdam	10,877.2	4,649.4	-	15,526.6	1,780.4	21,974.5	39,281.5	
Comprehensive Colleges	Purchase	12,381.9	5,974.2	-	18,356.1	2,026.7	30,732.5	51,115.2	
Technology Colleges	Alfred	7,176.3	3,823.5	-	10,999.8	1,174.7	27,114.1	39,288.6	
Technology Colleges	Canton	5,398.6	3,502.0	-	8,900.6	883.7	21,048.7	30,833.1	
Technology Colleges	Cobleskill	5,898.2	3,399.6	-	9,297.8	965.4	14,529.0	24,792.2	
Technology Colleges	Delhi	5,540.1	3,608.6	-	9,148.7	906.8	21,765.1	31,820.6	
Technology Colleges	Farmingdale	10,886.2	11,218.0	-	22,104.2	1,781.9	70,580.8	94,466.9	
Technology Colleges	Maritime	7,606.7	2,823.9	-	10,430.6	1,245.1	14,329.1	26,004.8	
Technology Colleges	Morrisville	6,982.3	3,881.5	-	10,863.8	1,142.9	14,710.9	26,717.6	
Technology Colleges	SUNY Polytechnic	7,257.9	7,864.1	-	15,122.0	929.8	22,489.5	38,541.3	
Adjustments	Tuition Adjustments²	-	-	-	-	-	(196,464.7)	(196,464.7)	
	University Centers	\$ 345,450.3	\$ 195,774.6	\$ -	\$ 541,224.9	\$ 56,803.4	\$ 1,118,798.6	\$ 1,716,826.9	
	Other Doctorals	116,080.4	56,046.1	-	172,126.5	19,000.7	140,952.4	332,079.6	
	Comprehensive Colleges	158,160.2	89,262.9	-	247,423.1	25,888.6	582,064.6	855,376.3	
	Technology Colleges	56,746.3	40,121.2	-	96,867.5	9,030.3	206,567.2	312,465.0	
	Adjustments	-	-	-	-	-	(196,464.7)	(196,464.7)	
	Total State-operated Campuses	\$ 676,437.2	\$ 381,204.8	\$ -	\$ 1,057,642.0	\$ 110,723.0	\$ 1,851,918.1	\$ 3,020,283.1	

1. Funding intended to further the core instructional mission of these institutions, comprised primarily of:

- Direct State tax support: New York State General Fund support, transferred from the State's General Fund multiple times a year to supplement campus tuition revenue
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2. Adjustments made to reflect anticipated receivables (-), institutionally funded scholarships (-), appropriate transfers to the State University Tuition Reimbursable Account (SUTRA) (-), as well as miscellaneous revenue such as college fee and interest income (+).

* Includes a total of \$9.0M for Graduation Student Fee Mitigation

Note: Totals may not add due to rounding

State University of New York (SUNY)
2026/27 Appropriated System Administration, Statutory Colleges, and University-wide Program Financial Plan¹
(\$000s)

2026/27 - As Recommended					
Area	Item	Direct State Tax Support	Re-affirmed 2023/24, 2024/25 and 2025/26 Investments	New 2026/27 Investment	Total Core Operations Financial Plan
System Administration	System Administration	\$ 13,818.8	\$ 1,885.0	\$ -	\$ 15,703.8
Statutory Colleges	Alfred Ceramics	8,088.1	613.0	-	8,701.1
Statutory Colleges	Cornell-wide Programs	173.0	-	-	173.0
Statutory Colleges	Cornell Land Grant	42,145.7	-	-	42,145.7
Statutory Colleges	Cornell Instructional	78,913.0	5,438.7	-	84,351.7
University-wide Programs	Diversity Scholarships	621.9	-	-	621.9
University-wide Programs	Maritime Scholarships	2,239.6	-	-	2,239.6
University-wide Programs	Student Loans	3,114.1	-	-	3,114.1
University-wide Programs	SUSTA	1,570.7	-	-	1,570.7
University-wide Programs	Graduate Diversity Fellowships	6,639.3	-	-	6,639.3
University-wide Programs	Services for Students with Disabilities	544.1	-	-	544.1
University-wide Programs	First Responder Counseling Scholarship	750.0	-	-	750.0
University-wide Programs	Office of Diversity, Equity, and Inclusion / Hispanic Leadership Institute	1,141.4	-	-	1,141.4
University-wide Programs	Native American Program	215.2	-	-	215.2
University-wide Programs	Faculty Diversity Program	422.0	-	-	422.0
University-wide Programs	EOP	45,051.4	-	-	45,051.4
University-wide Programs	EOC/ATTAIN	72,639.9	-	-	72,639.9
University-wide Programs	Empire Innovation	9,497.4	-	-	9,497.4
University-wide Programs	SPiR	1,747.4	-	-	1,747.4
University-wide Programs	Energy Smart and Healthier NY	279.3	-	-	279.3
University-wide Programs	Rockefeller Institute of Government	1,826.2	-	-	1,826.2
University-wide Programs	Nanoscale Science and Engineering	1,928.6	-	-	1,928.6
University-wide Programs	Sea Grant Institute	1,000.0	-	-	1,000.0
University-wide Programs	Cord Blood Center	205.6	-	-	205.6
University-wide Programs	High Needs Program	3,164.3	-	-	3,164.3
University-wide Programs	Additional High Needs	2,663.6	-	-	2,663.6
University-wide Programs	Small Business Development Centers	2,673.2	-	-	2,673.2
University-wide Programs	SUNY and the World	1,800.0	-	-	1,800.0
University-wide Programs	SUNY Leadership Institute	360.4	-	-	360.4
University-wide Programs	Innovative Instruction and Academic Excellence	1,607.7	-	-	1,607.7
University-wide Programs	Seamless Education Pipeline	435.6	-	-	435.6
University-wide Programs	Academic Equipment Replacement	4,373.2	-	-	4,373.2
University-wide Programs	Child Care	1,567.8	-	-	1,567.8
University-wide Programs	Community College Tuition Reimbursement	116.7	-	-	116.7
University-wide Programs	Teacher Education and Support	2,050.0	-	-	2,050.0
University-wide Programs	System-Wide IT Services	4,764.4	-	-	4,764.4
University-wide Programs	Educational Technology and Library Services	5,081.6	-	-	5,081.6
University-wide Programs	Student Assembly	57.1	-	-	57.1
University-wide Programs	Library Conservation and Preservation	350.0	-	-	350.0
University-wide Programs	Charter Schools	848.6	-	-	848.6
University-wide Programs	SUNY Multimedia Services	118.5	-	-	118.5
University-wide Programs	Cornell Veterinary College	500.0	-	-	500.0
University-wide Programs	SUNY Polytechnic Staffing and Research Faculty	500.0	-	-	500.0
University-wide Programs	Center for Women in Government	100.0	-	-	100.0
University-wide Programs	Mental Health Services	2,000.0	-	-	2,000.0
University-wide Programs	UB School of Law Family Violence & Women's Rights Clinic	50.0	-	-	50.0
University-wide Programs	Empire AI Consortium	2,500.0	-	-	2,500.0
University-wide Programs	Departments of AI and Society and the SUNY Natural Language Processing Artificial Intelligence Program	10,000.0	-	-	10,000.0
University-wide Programs	Regional Gun Violence Research Consortium	1,000.0	-	-	1,000.0
University-wide Programs	ACE/ASAP	12,000.0	-	-	12,000.0
University-wide Programs	Empire State Service Corps Program	2,750.0	-	-	2,750.0
University-wide Programs	State Weather Risk Communication Center	1,500.0	-	-	1,500.0
University-wide Programs	Immigrant Integration Research and Policy Institute at the Rockefeller Institute	433.0	-	-	433.0
University-wide Programs	SUNY Black Leadership Institute	350.0	-	-	350.0
University-wide Programs	SUNY Asian American Native Hawaiian Pacific Islander Leadership Institute	350.0	-	-	350.0
University-wide Programs	SUNY Farmingdale Additional Assistance	250.0	-	-	250.0
University-wide Programs	Benjamin Center at SUNY New Paltz	150.0	-	-	150.0
University-wide Programs	Public Interest State Law Program at University at Buffalo School of Law	500.0	-	-	500.0
University-wide Programs	University at Buffalo Regional Institute	200.0	-	-	200.0
University-wide Programs	ESF Timbuctoo Pipeline Summer Climate and Careers Institute	425.0	-	-	425.0
	System Administration	\$ 13,818.8	\$ 1,885.0	\$ -	\$ 15,703.8
	Statutory Colleges	129,319.8	6,051.7	-	135,371.5
	University-wide Programs	219,024.8	-	-	219,024.8
	Total	\$ 362,163.4	\$ 7,936.7	\$ -	\$ 370,100.1

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