Minutes of the Academic Medical Centers and Hospital Committee of the Board of Trustees of the State University of New York
November 2, 2016

The Academic Medical Centers and Hospital Committee of the Board of Trustees of the State University of New York held a meeting on November 2, 2016 3:00 p.m. at SUNY System in Albany New York.

Committee Members Present:
Dr. Marshall Lichtman, Chair
Trustee Lewin
Trustee Staller
Trustee Corngold
Trustee Burke
Trustee Knuepfer
Trustee Spiro
Trustee McCall, Chairman, ex officio

Other Trustees Present:
Trustee Ehrenberg
Trustee Litow

Others Present:
Dr. Ricardo Azziz
Dr. Elizabeth Bringsjord
Mr. Joseph Porter
Ms. Stacey Hengsterman
Ms. Stephanie Fargnoli
Mr. Joel Pierre-Louis
Mr. Bob Haelen
Dr. Satish K. Tripathi
Dr. Michael Cain
Mr. Josh Sager
Mr. Fred Matthews

- The meeting was called to order by Trustee Lichtman at 3:00 p.m. on Wednesday November 2, 2016.

- Upon motion duly made and seconded, and by unanimous vote, the minutes of the Academic Medical Center and Hospitals Committee meeting held on September 14, 2016 were approved.
Dr. Lichtman introduced Dr. Ricardo Azziz the new SUNY Chief Officer of Academic Health and Hospital Affairs. Dr. Lichtman provided an overview of Dr. Azziz’s qualifications and experience.

Dr. Azziz provided some brief remarks on his views of academic health science centers and the challenges they face.

Dr. Michael Cain, from the University at Buffalo’s Jacobs School of Medicine and Biomedical Sciences, provided a presentation on the Buffalo Academic Medical Center: Progress, Opportunities and Challenges. Dr. Cain’s presentation included the following information.

- An overview of the construction on the Buffalo Niagara Medical Campus.
- The interaction and interdependency of the various organizations on the Buffalo Niagara Medical Campus.
- A review of the rigorous strategic planning effort in process for the Jacobs School of Medicine and Biomedical Sciences.
- Plans for growth of medical students and faculty.
- Review of new research opportunities as a result of initiatives undertaken in the last few years.
- Review of the overall clinical enterprises including the Great Lakes Health System and the UB Practice Plan.
- An overview of UB’s development and economic development efforts.
- A review of the opportunities and challenges UB will face in the future.

Trustee Staller asked how this funding model allowed for UB to control amount of research and teaching completed by faculty. Dr. Cain noted that the compensation paid to faculty by other institutions flowed through the practice plan and allowed for input on how it would be distributed.

Trustee Staller asked if the new faculty that will be hired will be funded from State dollars or from clinical practice plan revenues. Dr. Cain noted that most clinical faculty will be funded from clinical practice plan revenues above the minimum for rank and that State funds will be used for those who focus their time on teaching or research.

Trustee Burke asked if the capital and operation investments are expected to generate sufficient revenue to provide relief to current cashflow challenges. Dr. Cain stated that grant revenue and clinical revenue will continue to increase and will alleviate the current cashflow issues.

Trustee Burke asked Dr. Cain about the advantages and disadvantages of not operating their own hospital. Dr. Cain stated that, although he did not have to worry about the current financial challenges a hospital brings, he does need to ensure a vibrant and robust hospital network. He also noted the network requires the appropriate leadership and culture to foster education given that it is not part of SUNY.

Trustee Lewin asked Dr. Cain if he will be able to place the projected 180 new medical students currently planned for the next class. Dr. Cain indicated that as part of LCME review, this had to be addressed prior to gaining approval to increase class size.

The meeting was adjourned by Trustee Lichtman at 5:00 p.m. on Wednesday, September 14, 2016.