SUNY Academic Health Centers

Legislative Briefing

March 1, 2013
Overview

Description
- Mission
- Economic Impact
- Training NY’s Doctors
- Hospital Locations

Financial Conditions
- Revenue & Expense Trends
- Impact of Collective Bargaining and Fringe Benefits
- State Support

Snapshots
- Stony Brook Hospital
- Upstate Hospital
- Downstate Hospital

Take Aways
- Critical Issues
SUNY Academic Medical Centers Live Their Mission

Serve the mission of **patient care, education and research.**

Together they....

- Treat over **one million patients** annually—including the state’s sickest and most vulnerable.

- Graduated over **1,300 physicians** (2009-10 through 2011-12). Majority stay to serve in NYS.

What are the SUNY Academic Health Centers?
SUNY Hospitals are the economic engines for their communities (and often the largest employer).

Together….

- Employ over 15,000 people directly.
- $10 return on every $1 invested.
- Forefront of the new economy.
- Economic as well as health care safety nets for their communities.
SUNY’s Medical Schools have a total of 2,000 Medical Residents and Fellows placed in health care settings throughout their communities.

Reduction/Elimination of SUNY Fellows/Residents to the community hospitals would severely impact patient care community-wide.

Produces professionals to serve New York:

- First Year Medical Students From New York:
  - SUNY Medical Schools: 81.4%
  - NY Private Medical Schools: 35.6%
- Native New Yorkers who attend a NY medical school are the most likely to report plans to practice in NY after completing GME training*

*Source: December 2011 Center for Health Workforce Study
# Matriculated Students Fall 2012
## Medical Schools Incoming Class of 2016

<table>
<thead>
<tr>
<th>College</th>
<th>Applications</th>
<th># Class</th>
<th>% NYS Residents</th>
</tr>
</thead>
<tbody>
<tr>
<td>SUNY Upstate</td>
<td>4,730</td>
<td>156</td>
<td>87.8</td>
</tr>
<tr>
<td>SUNY Buffalo</td>
<td>4,142</td>
<td>144</td>
<td>82.6</td>
</tr>
<tr>
<td>SUNY Downstate</td>
<td>5,543</td>
<td>185</td>
<td>80.5</td>
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<tr>
<td>SUNY Stony Brook</td>
<td>4,918</td>
<td>124</td>
<td>73.4</td>
</tr>
<tr>
<td>Hofstra-North Shore</td>
<td>5,043</td>
<td>60</td>
<td>53.3</td>
</tr>
<tr>
<td>Albert Einstein</td>
<td>7,784</td>
<td>183</td>
<td>44.3</td>
</tr>
<tr>
<td>Rochester</td>
<td>5,055</td>
<td>102</td>
<td>37.3</td>
</tr>
<tr>
<td>Albany</td>
<td>7,953</td>
<td>138</td>
<td>37.0</td>
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<tr>
<td>New York Medical</td>
<td>11,422</td>
<td>195</td>
<td>34.9</td>
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<tr>
<td>New York University</td>
<td>8,351</td>
<td>158</td>
<td>34.2</td>
</tr>
<tr>
<td>Mount Sinai</td>
<td>6,309</td>
<td>139</td>
<td>30.9</td>
</tr>
<tr>
<td>Columbia</td>
<td>7,378</td>
<td>166</td>
<td>30.7</td>
</tr>
<tr>
<td>Cornell-Weill</td>
<td>5,886</td>
<td>101</td>
<td>23.8</td>
</tr>
</tbody>
</table>

Source: US Medical School Applications and Matriculants by School, State of Legal Residence and Sex, 2012
(Association of American Medical Colleges Report 12/17/2012)
SUNY Academic Medical Center
Hospital Locations

- **Brooklyn, New York**
  - University Hospital SUNY Downstate Medical Center
  - University Hospital of Brooklyn at Long Island College Hospital
  - SUNY Downstate at Bay Ridge

- **Stony Brook, New York**
  - Stony Brook University Hospital

- **Syracuse, New York**
  - Upstate University Hospital
  - Upstate Golisano’s Children’s Hospital
  - Upstate University Hospital at Community
Financial Condition
SUNY Hospitals’ Calendar Year Revenue & Expense Trends
(Figures in the Millions)

2008 Revenues: $1,746.0
2009 Revenues: $1,771.0
2010 Revenues: $1,870.0
2011 Revenues: $1,816.1

2008 Expenses: $1,938.7
2009 Expenses: $1,917.2
2010 Expenses: $1,971.2
2011 Expenses: $2,261.8

State Support: $0
Cumulative Impact Collective Bargaining of Unfunded Salary Increases & Fringe Benefits (Figures in the Millions)
Comparison of SUNY Budget Request, Enacted Budget and PWC Recommendation
(Figures in the Millions)

*$60M reflects proposed 2013-14 Executive Budget recommendation
State Support Formula Components
(Figures in the Millions)

Collective Bargaining Differential
Fringe Differential
Productivity Differential
Special Mission
Enacted State Support Amounts (2013-14 Proposed Executive Budget)
Snapshots of SUNY Academic Health Centers
Stony Brook University Hospital

- Suffolk County’s only tertiary hospital and Level 1 Trauma Center
- The only academic medical center on Long Island
- SBUH is the regional referral center for trauma, stroke and stroke intervention, perinatal and neonatal intensive care, burns, pediatric and maternal HIV/AIDS, sickle cell disease and comprehensive psychiatric emergency services.
- SBUH brings new advances to Suffolk, such as stroke clot removal from the brain, robot-assisted surgical devices, advanced cardiac imaging, ventricular assist devices for heart failure, MRSA vaccine (to prevent super bug methicillin-resistant staphylococcus aureus infections) and other groundbreaking clinical trials.
Residents And Fellows

Stony Brook Medical

University Hospital 463
Veterans Administration Hospital 65
Winthrop 20
Long Island Jewish 6
Peconic Bay 3

Total 557
SUNY Upstate

- Serves one-third of the state’s land mass or 1.8 million people; only Academic Medical Center in CNY

- Only tertiary care center serving a 17 county area in Central New York

- Six State-designated centers, including Level I regional trauma, burn, stroke, diabetes and pediatric intensive care
Residents And Fellows

Upstate Medical

SUNY Hospital Syracuse 345
Veterans Admin Medical Center 97
Crouse 45
St. Josephs 9
Community General 9
Hutchinson Psychiatric 6
Medical Service Groups 1
Other 4

Total 516
The only teaching hospital serving Brooklyn, Queens and Staten Island

Among the most diverse patient populations in the world — 93 languages.

Med school alumni rank 7th in nation for pursuing academic medical careers.

Trained 1 in 3 physicians practicing in Brooklyn and 1 in 9 practicing in New York City
### Residents And Fellows

#### Downstate Medical

<table>
<thead>
<tr>
<th>Hospital Name</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kings County</td>
<td>388</td>
</tr>
<tr>
<td>SUNY Hospital Brooklyn</td>
<td>239</td>
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<tr>
<td>Veterans Admin Hospital</td>
<td>106</td>
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<tr>
<td>Long Island College Hospital</td>
<td>226</td>
</tr>
<tr>
<td>Brookdale</td>
<td>17</td>
</tr>
<tr>
<td>Staten Island Hospital</td>
<td>10</td>
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<tr>
<td>St. Johns</td>
<td>10</td>
</tr>
<tr>
<td>Kingsboro Psychiatric Center</td>
<td>3</td>
</tr>
<tr>
<td>Coney Island</td>
<td>7</td>
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<tr>
<td>Lutheran</td>
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<tr>
<td>Maimondes</td>
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<tr>
<td>Sloan - Kettering</td>
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<tr>
<td>Woodhull</td>
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<tr>
<td>Kingsbrook</td>
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</tr>
<tr>
<td>Ackerman Institute</td>
<td>2</td>
</tr>
<tr>
<td>Brooklyn Children’s Hospital</td>
<td>2</td>
</tr>
<tr>
<td>Other</td>
<td>15</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,048</strong></td>
</tr>
</tbody>
</table>
Take Aways
Critical Issues

- SUNY Hospital Business Model Not Sustainable Due To:
  - State support decline
  - Labor costs
  - Pension cost increases
  - Procurement processes
  - Reimbursement challenges
Challenging Environment

- SUNY Needs Your Help to Evolve its Business Model:
  - Provide Transformation Funding
  - Work to Identify New Service Delivery Models
  - IGT/MRT Waiver Opportunity
  - Pass Flexibility Legislation