



Tuition Proposal

Board of Trustees
Finance and Administration Committee

Binghamton, NY
March 22, 2011



Overview

- Components of the Operating Budget
 - State Tax Support
 - State Operated Campuses, System Administration, University Wide Programs
 - Statutory Colleges
 - Community Colleges
 - Cornell Cooperative Extension
 - Hospital Support
 - General State Charges (Fringe Benefits)
 - Tuition
 - Other Appropriated Funds





Core Instructional Budget

- Basic instructional costs are funded through:
 - State tax support
 - Tuition
- Costs continue to increase
- Revenues have been not kept pace:
 - Limited ability to raise tuition
 - Declining state tax support

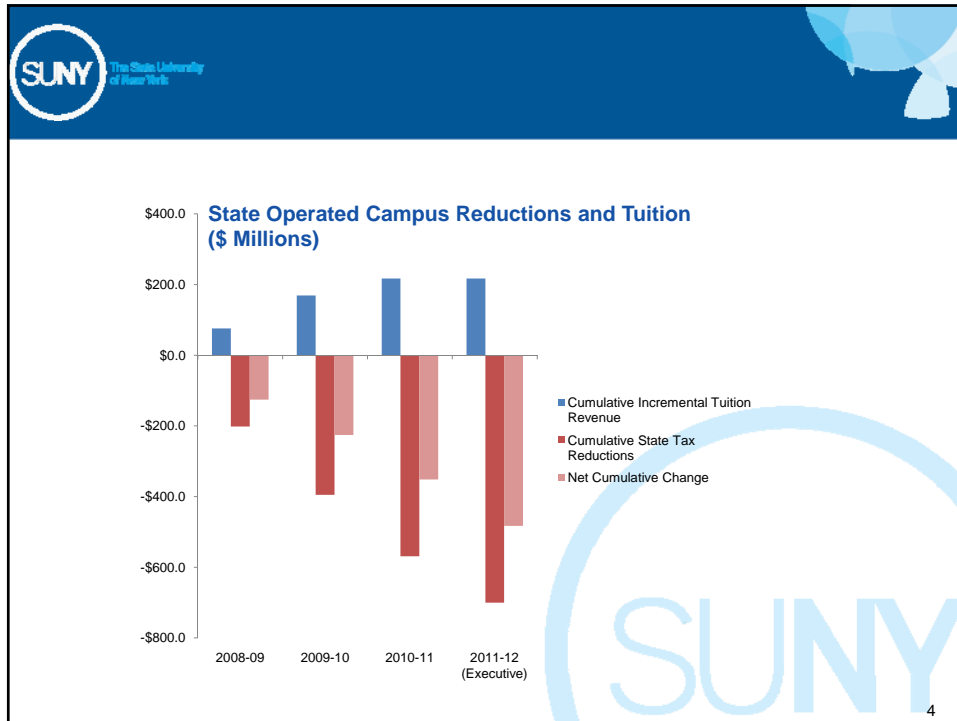
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Status of State Support

Year	State Operated	Statutory	Community Colleges	Hospitals	Total
2008-09	(\$201.8)	(\$13.0)	(\$0.8)	(\$140.3)	(\$355.9)
2009-10	(193.2)	(17.3)	(12.1)	(124.1)	(346.7)
2010-11	(174.0)	(19.2)	(43.1)	(206.0)	(442.3)
Subtotal	(\$569.0)	(\$49.5)	(\$56.0)	(\$470.4)	(\$1,144.9)
2011-12 (Executive)	(131.4)	(18.6)	(33.2)	(179.1)	(362.3)
Cumulative Total	(\$700.4)	(\$68.1)	(\$89.2)	(\$649.5)	(\$1,507.2)

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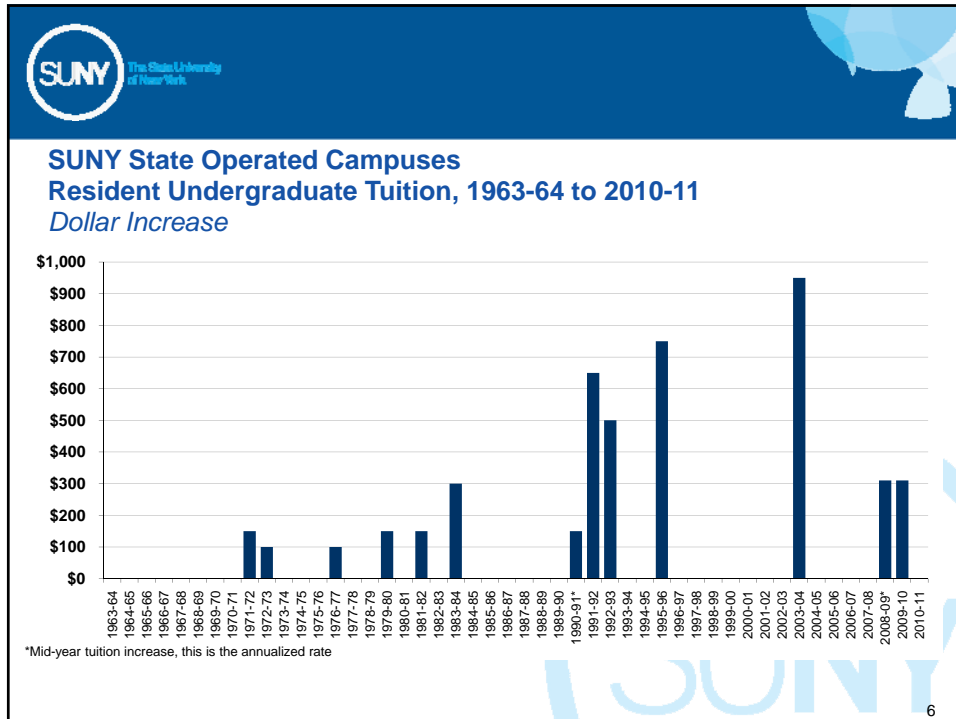


SUNY The State University of New York

Changes in tuition have been unpredictable

- Over the last 48 years SUNY has been allowed to raise tuition only 13 times
- The smallest tuition increase was 7 percent (\$310) in 2009-2010
- The highest increase was 43 percent (\$650) in 1991-1992
- Seventeen times since 1963, a first-year student entered SUNY and during his or her college career never had to pay a tuition increase
- 19 entering classes saw one tuition increase
- 8 entering classes saw two tuition increases
- The class entering in 1989-90 saw three tuition increases

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SUNY The State University of New York

Consequences


- Stony Brook Southampton
- Program deactivations
 - Albany
 - Geneseo
 - SUNYIT
 - New Paltz
 - Many more under consideration
- Course sections reduced, class sizes increased
- Full time faculty positions left vacant; more reliance on adjunct faculty
- State operated enrollment decrease – first since 2003 **

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Need for a Tuition Plan that is:

- Fair
- Predictable
- Responsible




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We are NOT asking that tuition be used to backfill reductions in state support

The 2011-12 Executive Budget calls for a combined \$310M reduction to state operated campuses and the SUNY Hospitals

Even with a modest tuition increase, SUNY campuses need to continue to find efficiencies and reduce costs



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SUNY's Tuition Plan

- **Fair** because it protects access and affordability through modest increases
- **Predictable** because it allows students and families to plan over a 5 year time period and
- **Responsible** because through a "maintenance of effort" construct, all the tuition would be invested in faculty, programs and curriculum that would enhance completion

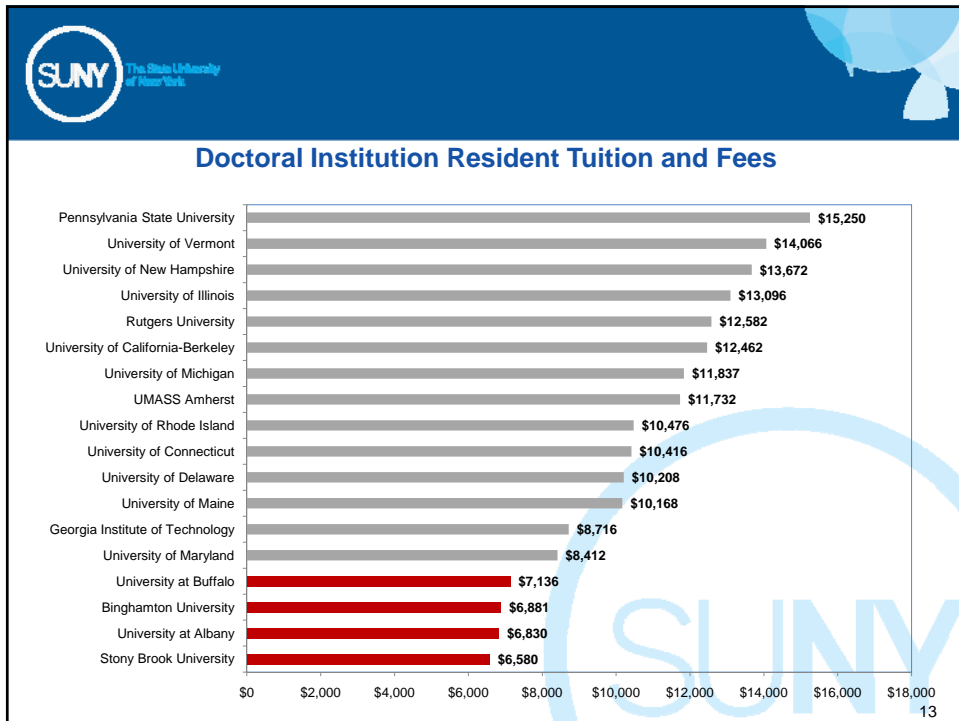
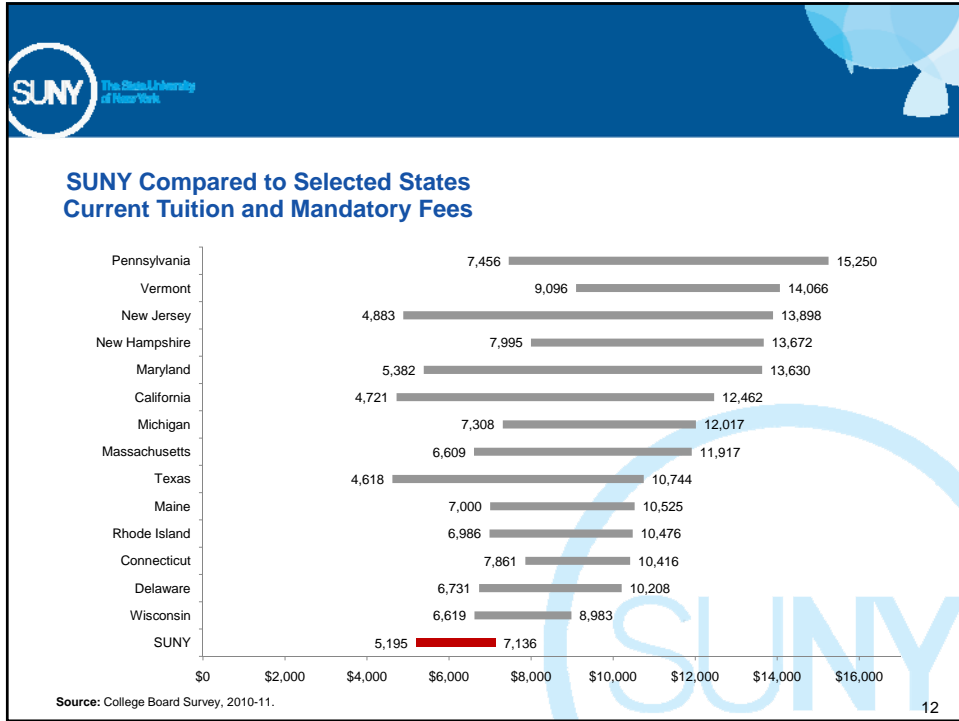
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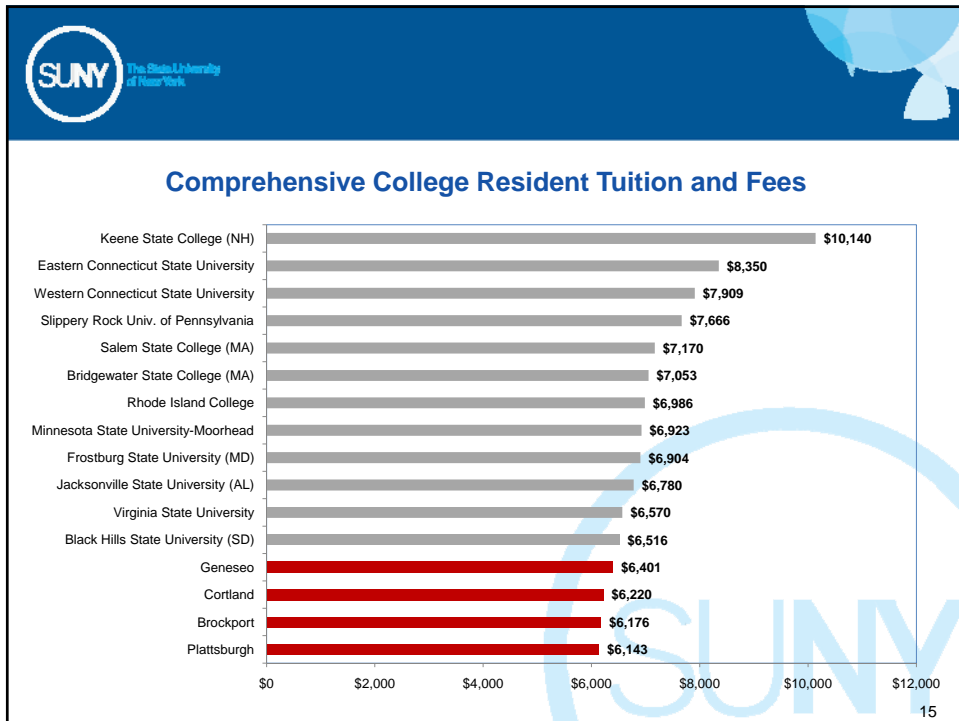
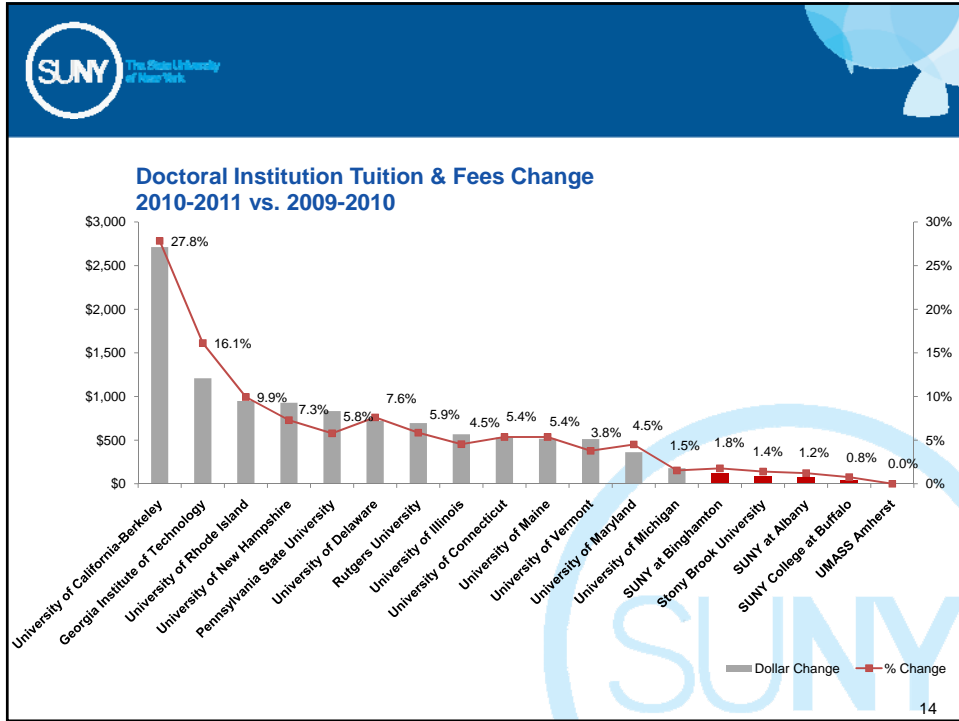


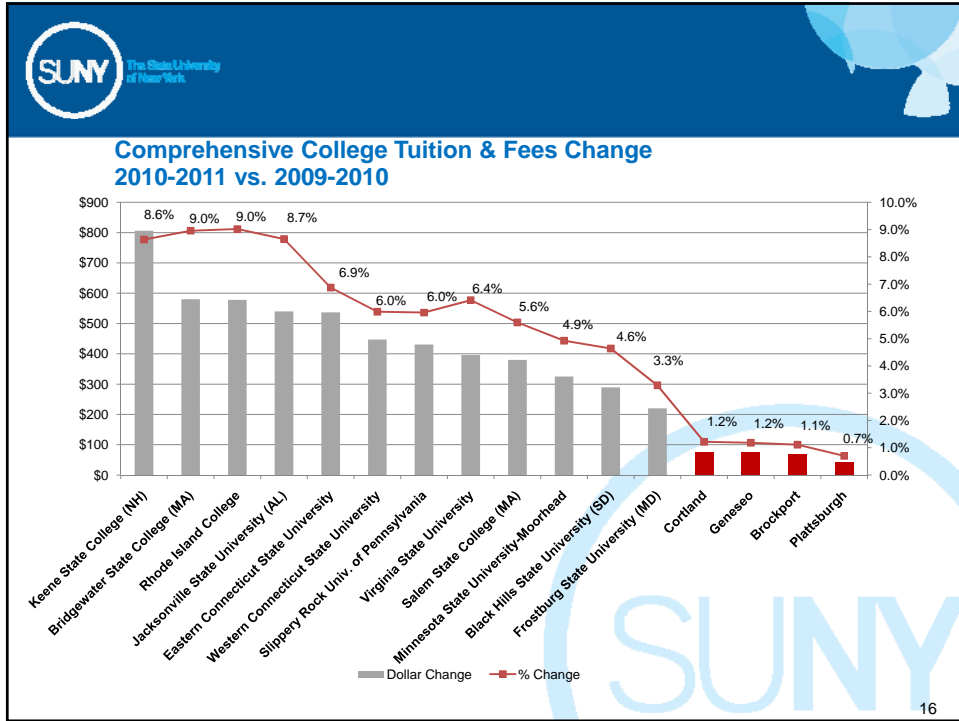
What is a resident undergraduate tuition increase worth?

Resident Undergraduate Increase	Incremental Undergraduate Tuition (in millions)	Resident Undergraduate Increase
\$50	\$6.6	1.0%
\$100	13.2	2.0%
\$200	26.4	4.0%
\$300	39.6	6.0%
\$400	52.8	8.0%
\$500	66.0	10.0%

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Conclusion

- Facts demonstrate a five year plan is rational
- Wide spread support
- Need to stay nimble