

## Traits of Effective Senates

- Permanent office space, files archives
- Annual budget (travel, telephone, computer, supplies, etc.)
- Secretarial assistance
- Adjusted workload for officers
- Regular meetings with college president
- Consulted on creation of all non-senate committees
- Senate president (faculty officer) presides at senate meetings
- Bylaws specify areas where senate decisions are normally determinative, co-determinative, or advisory
- Meetings and activities advertised in advance and records of actions widely published
- Attracts both junior and senior faculty who are esteemed as academic leaders
- Is regarded by the campus as dealing with crucial issues
- Has effective representation on other key governance groups
- Senate leadership visible in the ceremonial and symbolic affairs of the campus
- Initiates a major portion of its agenda items
- Defends the core values of academic freedom, determines curriculum
- Provides an effective forum for controversial issues
- Is seen as an agent for necessary institutional change
- Grounds its practices in parliamentary procedure and published and endorsed principles of governance

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(<http://www.aaup.org/AAUP/issues/governance/effectsen.htm?PF=1>)